

PHILADELPHIA PA 19255

In reply refer to: 3552255943  
Sep. 24, 2024 LTR 4168C 0  
54-1892252 000000 00  
00032756  
BODC: TE

CENTER FOR CLIMATE AND ENERGY  
SOLUTIONS INC  
% BRIAN KELLY  
1400 K ST NW STE 1100  
WASHINGTON DC 20005-2415



039838

Employer ID number: 54-1892252  
Form 990 required: yes

Dear Taxpayer:

We issued you a determination letter in May 1998, recognizing you as tax-exempt under Internal Revenue Code (IRC) Section 501(c)(03).

We also show you're not a private foundation as defined under IRC Section 509(a) because you're described in IRC Sections 509(a)(1) and 170(b)(1)(A)(vi).

Donors can deduct contributions they make to you as provided in IRC Section 170. You're also qualified to receive tax deductible bequests, legacies, devises, transfers, or gifts under IRC Sections 2055, 2106, and 2522.

In the heading of this letter, we indicated whether you must file an annual information return. If you're required to file a return, you must file one of the following by the 15th day of the 5th month after the end of your annual accounting period:

- Form 990, Return of Organization Exempt From Income Tax
- Form 990EZ, Short Form Return of Organization Exempt From Income Tax
- Form 990-N, Electronic Notice (e-Postcard) for Tax-Exempt Organizations Not Required to File Form 990 or Form 990-EZ
- Form 990-PF, Return of Private Foundation or Section 4947(a)(1) Trust Treated as Private Foundation

According to IRC Section 6033(j), if you don't file a required annual information return or notice for 3 consecutive years, we'll revoke your tax-exempt status on the due date of the 3rd required return or notice.

You can get IRS forms or publications you need from our website at [www.irs.gov/forms-pubs](http://www.irs.gov/forms-pubs) or by calling 800-TAX-FORM (800-829-3676).

If you have questions, call 877-829-5500 between 8 a.m. and 5 p.m., local time, Monday through Friday (Alaska and Hawaii follow Pacific time).

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% BRIAN KELLY  
1400 K ST NW STE 1100  
WASHINGTON DC 20005-2415

Thank you for your cooperation.

Sincerely yours,

*Ms. Hanks*

Ms. Hanks  
Operations Manager - AMP03

## Application for Recognition of Exemption Under Section 501(c)(3) of the Internal Revenue Code

OMB No. 1545-0056  
 If exempt status is approved, this application will be open for public inspection.

Read the instructions for each Part carefully.  
**A User Fee must be attached to this application.**  
 If the required information and appropriate documents are not submitted along with Form 8718 (with payment of the appropriate user fee), the application may be returned to you.  
**Complete the Procedural Checklist on page 7 of the instructions.**

**Part I Identification of Applicant**

<b>1a</b> Full name of organization (as shown in organizing document)  Strategies for the Global Environment		<b>2</b> Employer identification number (EIN) (If none, see page 2 of the instructions.)  54-1892252	
<b>1b</b> c/o Name (if applicable)		<b>3</b> Name and telephone number of person to be contacted if additional information is needed  Robert Boisture 202-862-5070	
<b>1c</b> Address (number and street)  2111 Wilson Boulevard	Room/Suite  850	<b>4</b> Month the annual accounting period ends  December	
<b>1d</b> City or town, state, and ZIP code  Arlington, VA 22201		<b>5</b> Date incorporated or formed 3/25/98	
<b>6</b> Activity codes (See page 3 of the instructions.) 351, 379, 199		<b>7</b> Check here if applying under section: a <input type="checkbox"/> 501(e)    b <input type="checkbox"/> 501(f)    c <input type="checkbox"/> 501(k)	
<b>8</b> Did the organization previously apply for recognition of exemption under this Code section or under any other section of the Code? ..... <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If "Yes," attach an explanation.			
<b>9</b> Is the organization required to file Form 990 (or Form 990-EZ)? ..... <input type="checkbox"/> N/A <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach an explanation (see page 3 of the Specific Instructions).			
<b>10</b> Has the organization filed Federal income tax returns or exempt organization information returns? ..... <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If "Yes," state the form numbers, years filed, and Internal Revenue office where filed.			

**11** Check the box for the type of organization. ATTACH A CONFORMED COPY OF THE CORRESPONDING ORGANIZING DOCUMENTS TO THE APPLICATION BEFORE MAILING. (See **Specific Instructions for Part I, Line 11**, on page 3.) Get **Pub. 557, Tax-Exempt Status for Your Organization**, for examples of organizational documents.

- a  Corporation—Attach a copy of the Articles of Incorporation (including amendments and restatements) showing approval by the appropriate state official; also include a copy of the bylaws.
- b  Trust— Attach a copy of the Trust Indenture or Agreement, including all appropriate signatures and dates.
- c  Association— Attach a copy of the Articles of Association, Constitution, or other creating document, with a declaration (see instructions) or other evidence the organization was formed by adoption of the document by more than one person; also include a copy of the bylaws.

If the organization is a corporation or an unincorporated association that has not yet adopted bylaws, check here

I declare under the penalties of perjury that I am authorized to sign this application on behalf of the above organization and that I have examined this application, including the accompanying schedules and attachments, and to the best of my knowledge it is true, correct, and complete.

Please Sign Here  Edsca Claws  President  4/30/98  
 (Signature) (Title or authority of signer) (Date)

For Paperwork Reduction Act Notice, see page 1 of the instructions.

**Part II** Activities and Operational Information

- 1 Provide a detailed narrative description of all the activities of the organization—past, present, and planned. **Do not merely refer to or repeat the language in the organizational document.** List each activity separately in the order of importance based on the relative time and other resources devoted to the activity. Indicate the percentage of time for each activity. Each description should include, as a minimum, the following: **(a)** a detailed description of the activity including its purpose and how each activity furthers your exempt purpose; **(b)** when the activity was or will be initiated; and **(c)** where and by whom the activity will be conducted.

See Exhibit I

- 2 What are or will be the organization's sources of financial support? List in order of size.

Grants from private foundations, international organizations and public charities and contributions from individuals

- 3 Describe the organization's fundraising program, both actual and planned, and explain to what extent it has been put into effect. Include details of fundraising activities such as selective mailings, formation of fundraising committees, use of volunteers or professional fundraisers, etc. Attach representative copies of solicitations for financial support.

See Exhibit I

**Part II** Activities and Operational Information (Continued)

4 Give the following information about the organization's governing body:

a Names, addresses, and titles of officers, directors, trustees, etc.

b Annual compensation

See Exhibit II

c Do any of the above persons serve as members of the governing body by reason of being public officials or being appointed by public officials?  Yes  No  
If "Yes," name those persons and explain the basis of their selection or appointment.

d Are any members of the organization's governing body "disqualified persons" with respect to the organization (other than by reason of being a member of the governing body) or do any of the members have either a business or family relationship with "disqualified persons"? (See **Specific Instructions** for Part II, Line 4d, on page 3.)  Yes  No  
If "Yes," explain.

5 Does the organization control or is it controlled by any other organization?  Yes  No  
Is the organization the outgrowth of (or successor to) another organization, or does it have a special relationship with another organization by reason of interlocking directorates or other factors?  Yes  No  
If either of these questions is answered "Yes," explain.

6 Does or will the organization directly or indirectly engage in any of the following transactions with any political organization or other exempt organization (other than a 501(c)(3) organization): (a) grants; (b) purchases or sales of assets; (c) rental of facilities or equipment; (d) loans or loan guarantees; (e) reimbursement arrangements; (f) performance of services, membership, or fundraising solicitations; or (g) sharing of facilities, equipment, mailing lists or other assets, or paid employees?  Yes  No  
If "Yes," explain fully and identify the other organizations involved.

7 Is the organization financially accountable to any other organization?  Yes  No  
If "Yes," explain and identify the other organization. Include details concerning accountability or attach copies of reports if any have been submitted.

**Part II** Activities and Operational Information (Continued)

8 What assets does the organization have that are used in the performance of its exempt function? (Do not include property producing investment income.) If any assets are not fully operational, explain their status, what additional steps remain to be completed, and when such final steps will be taken. If "None," indicate "N/A."

N/A

9 Will the organization be the beneficiary of tax-exempt bond financing within the next 2 years?  Yes  No

10a Will any of the organization's facilities or operations be managed by another organization or individual under a contractual agreement?  Yes  No

b Is the organization a party to any leases?  Yes  No

If either of these questions is answered "Yes," attach a copy of the contracts and explain the relationship between the applicant and the other parties.

11 Is the organization a membership organization?  Yes  No  
If "Yes," complete the following:

a Describe the organization's membership requirements and attach a schedule of membership fees and dues.

b Describe the organization's present and proposed efforts to attract members and attach a copy of any descriptive literature or promotional material used for this purpose.

c What benefits do (or will) the members receive in exchange for their payment of dues?

12a If the organization provides benefits, services, or products, are the recipients required, or will they be required, to pay for them?  N/A  Yes  No  
If "Yes," explain how the charges are determined and attach a copy of the current fee schedule.

b Does or will the organization limit its benefits, services, or products to specific individuals or classes of individuals?  N/A  Yes  No  
If "Yes," explain how the recipients or beneficiaries are or will be selected.

13 Does or will the organization attempt to influence legislation?  Yes  No  
If "Yes," explain. Also, give an estimate of the percentage of the organization's time and funds that it devotes or plans to devote to this activity.

The organization has filed form 5768 and, if it engages in any lobbying, it will limit such activities as required by section 501(h)

14 Does or will the organization intervene in any way in political campaigns, including the publication or distribution of statements?  Yes  No  
If "Yes," explain fully.

**Part III** Technical Requirements

1 Are you filing Form 1023 within 15 months from the end of the month in which your organization was created or formed?  Yes  No  
If you answer "Yes," do not answer questions on lines 2 through 7 below.

2 If one of the exceptions to the 15-month filing requirement shown below applies, check the appropriate box and proceed to question 8.

**Exceptions**—You are not required to file an exemption application within 15 months if the organization:

- a Is a church, interchurch organization of local units of a church, a convention or association of churches, or an integrated auxiliary of a church. See Specific Instructions, Line 2a, on page 4;
- b Is not a private foundation and normally has gross receipts of not more than \$5,000 in each tax year; or
- c Is a subordinate organization covered by a group exemption letter, but only if the parent or supervisory organization timely submitted a notice covering the subordinate.

3 If the organization does not meet any of the exceptions on line 2 above, are you filing Form 1023 within 27 months from the end of the month in which the organization was created or formed?  Yes  No

If "Yes," your organization qualifies under section 4.01 of Rev. Proc. 92-85, 1992-2 C.B. 490, for an automatic 12-month extension of the 15-month filing requirement. Do not answer questions 4 through 7.

If "No," answer question 4.

4 If you answer "No" to question 3, has the organization been contacted by the IRS regarding its failure to file Form 1023 within 27 months from the end of the month in which the organization was created or formed?  Yes  No

If "No," your organization is requesting an extension of time to apply under the "reasonable action and good faith" requirements of section 5.01 of Rev. Proc. 92-85. Do not answer questions 5 through 7.

If "Yes," answer question 5.

5 If you answer "Yes" to question 4, does the organization wish to request relief from the 15-month filing requirement?  Yes  No

If "Yes," give the reasons for not filing this application prior to being contacted by the IRS. See Specific Instructions, Line 5, on page 4 before completing this item. Do not answer questions 6 and 7.

If "No," answer question 6.

6 If you answer "No" to question 5, your organization's qualification as a section 501(c)(3) organization can be recognized only from the date this application is filed with your key District Director. Therefore, do you want us to consider the application as a request for recognition of exemption as a section 501(c)(3) organization from the date the application is received and not retroactively to the date the organization was created or formed?  Yes  No

7 If you answer "Yes" to question 6 above and wish to request recognition of section 501(c)(4) status for the period beginning with the date the organization was formed and ending with the date the Form 1023 application was received (the effective date of the organization's section 501(c)(3) status), check here  and attach a completed page 1 of Form 1024 to this application.

**Part III** Technical Requirements (Continued)

8 Is the organization a private foundation?

- Yes (Answer question 9.)  
 No (Answer question 10 and proceed as instructed.)

9 If you answer "Yes" to question 8, does the organization claim to be a private operating foundation?

- Yes (Complete Schedule E.)  
 No

After answering question 9 on this line, go to line 15 on page 7.

10 If you answer "No" to question 8, indicate the public charity classification the organization is requesting by checking the box below that most appropriately applies:

**THE ORGANIZATION IS NOT A PRIVATE FOUNDATION BECAUSE IT QUALIFIES:**

- |   |   |  |
|---|---|--|
| a | <input type="checkbox"/> As a church or a convention or association of churches<br>(CHURCHES MUST COMPLETE SCHEDULE A.)   | Sections 509(a)(1)<br>and 170(b)(1)(A)(i)                          |
| b | <input type="checkbox"/> As a school (MUST COMPLETE SCHEDULE B.)  | Sections 509(a)(1)<br>and 170(b)(1)(A)(ii)                         |
| c | <input type="checkbox"/> As a hospital or a cooperative hospital service organization, or a<br>medical research organization operated in conjunction with a<br>hospital (MUST COMPLETE SCHEDULE C.)   | Sections 509(a)(1)<br>and 170(b)(1)(A)(iii)                        |
| d | <input type="checkbox"/> As a governmental unit described in section 170(c)(1).   | Sections 509(a)(1)<br>and 170(b)(1)(A)(v)                          |
| e | <input type="checkbox"/> As being operated solely for the benefit of, or in connection with,<br>one or more of the organizations described in a through d, g, h, or i<br>(MUST COMPLETE SCHEDULE D.)  | Section 509(a)(3)  |
| f | <input type="checkbox"/> As being organized and operated exclusively for testing for public<br>safety.  | Section 509(a)(4)  |
| g | <input type="checkbox"/> As being operated for the benefit of a college or university that is<br>owned or operated by a governmental unit.  | Sections 509(a)(1)<br>and 170(b)(1)(A)(iv)                         |
| h | <input checked="" type="checkbox"/> As receiving a substantial part of its support in the form of<br>contributions from publicly supported organizations, from a<br>governmental unit, or from the general public.  | Sections 509(a)(1)<br>and 170(b)(1)(A)(vi)                         |
| i | <input type="checkbox"/> As normally receiving not more than one-third of its support from<br>gross investment income and more than one-third of its support from<br>contributions, membership fees, and gross receipts from activities<br>related to its exempt functions (subject to certain exceptions). | Section 509(a)(2)  |
| j | <input type="checkbox"/> The organization is a publicly supported organization but is not sure<br>whether it meets the public support test of block h or block i. The<br>organization would like the IRS to decide the proper classification.   | Sections 509(a)(1)<br>and 170(b)(1)(A)(vi)<br>or Section 509(a)(2) |

If you checked one of the boxes a through f in question 10, go to question  
 15. If you checked box g in question 10, go to questions 12 and 13.  
 If you checked box h, i, or j, in question 10, go to question 11.



**Part III** Technical Requirements (Continued)

- 11 If you checked box h, i, or j in question 10, has the organization completed a tax year of at least 8 months?  
 Yes—Indicate whether you are requesting:  
 A definitive ruling (Answer questions 12 through 15.)  
 An advance ruling (Answer questions 12 and 15 and attach two Forms 872-C completed and signed.)  
 No—You must request an advance ruling by completing and signing two Forms 872-C and attaching them to the application.

- 12 If the organization received any unusual grants during any of the tax years shown in Part IV-A, attach a list for each year showing the name of the contributor; the date and the amount of the grant; and a brief description of the nature of the grant.  
 N/A

- 13 If you are requesting a definitive ruling under section 170(b)(1)(A)(iv) or (vi), check here  and:  
 a Enter 2% of line 8, column (e), Total, of Part IV-A. N/A  
 b Attach a list showing the name and amount contributed by each person (other than a governmental unit or "publicly supported" organization) whose total gifts, grants, contributions, etc., were more than the amount entered on line 13a above.

- 14 If you are requesting a definitive ruling under section 509(a)(2), check here  and: N/A  
 a For each of the years included on lines 1, 2, and 9 of Part IV-A, attach a list showing the name of and amount received from each "disqualified person." (For a definition of "disqualified person," see **Specific Instructions**, Part II, Line 4d, on page 3.)  
 b For each of the years included on line 9 of Part IV-A, attach a list showing the name of and amount received from each payer (other than a "disqualified person") whose payments to the organization were more than \$5,000. For this purpose, "payer" includes, but is not limited to, any organization described in sections 170(b)(1)(A)(i) through (vi) and any governmental agency or bureau.

15 Indicate if your organization is one of the following. If so, complete the required schedule. (Submit only those schedules that apply to your organization. Do not submit blank schedules.)	Yes	No	If "Yes," complete Schedule:
Is the organization a church? .....		x	A
Is the organization, or any part of it, a school? .....		x	B
Is the organization, or any part of it, a hospital or medical research organization? .....		x	C
Is the organization a section 509(a)(3) supporting organization? .....		x	D
Is the organization a private operating foundation? .....		x	E
Is the organization, or any part of it, a home for the aged or handicapped? .....		x	F
Is the organization, or any part of it, a child care organization? .....		x	G
Does the organization provide or administer any scholarship benefits, student aid, etc.? .....		x	H
Has the organization taken over, or will it take over, the facilities of a "for profit" institution? .....		x	I

**Part IV Financial Data**

Complete the financial statements for the current year and for each of the 3 years immediately before it. If in existence less than 4 years, complete the statements for each year in existence. If in existence less than 1 year, also provide proposed budgets for the 2 years following the current year.

**A. Statement of Revenue and Expenses**

	Current tax year	3 prior tax years or proposed budget for 2 years			(e) TOTAL
	(a) From _____ to	(b) 19 _____	(c) 19 _____	(d) 19 _____	
<b>Revenue</b>					
1 Gifts, grants, and contributions received (not including unusual grants—see pages 5 and 6 of the instructions) . . . . .	5,250,000	5,250,000	5,250,000		
2 Membership fees received . . . . .	0	0	0		
3 Gross investment income (see instructions for definition) . . . . .	100,000	100,000	100,000		
4 Net income from organization's unrelated business activities not included on line 3. . . . .	0	0	0		
5 Tax revenues levied for and either paid to or spent on behalf of the organization . . . . .	0	0	0		
6 Value of services or facilities furnished by a governmental unit to the organization without charge (not including the value of services or facilities generally furnished the public without charge). . . . .	0	0	0		
7 Other income (not including gain or loss from sale of capital assets) (attach schedule) . . . . .	0	0	0		
8 <b>Total</b> (add lines 1 through 7) . . . . .	5,350,000.00	5,350,000.00	5,350,000.00		
9 Gross receipts from admissions, sales of merchandise or services, or furnishing of facilities in any activity that is not an unrelated business within the meaning of section 513. Include related cost of sales on line 22 . . . . .	0	0	0		
10 <b>Total</b> (add lines 8 and 9) . . . . .	5,350,000.00	5,350,000.00	5,350,000.00		
11 Gain or loss from sale of capital assets (attach schedule) . . . . .	0		0		
12 Unusual grants . . . . .	0		0		
13 <b>Total revenue</b> (add lines 10 through 12) . . . . .	5,350,000.00	5,350,000.00	5,350,000.00		
<b>Expenses</b>					
14 Fundraising expenses . . . . .	50,000	50,000	50,000		
15 Contributions, gifts, grants, and similar amounts paid (attach schedule) . . . . .	0	0	0		
16 Disbursements to or for benefit of members (attach schedule) . . . . .	0	0	0		
17 Compensation of officers, directors, and trustees (attach schedule) . . . . .	0	0	0		
18 Other salaries and wages . . . . .	625,000	625,000	625,000		
19 Interest . . . . .	0	0	0		
20 Occupancy (rent, utilities, etc.) . . . . .	60,000	60,000	60,000		
21 Depreciation and depletion . . . . .	0	0	0		
22 Other (attach schedule) . . . . .	4,565,000	4,565,000	4,565,000		
23 <b>Total expenses</b> (add lines 14 through 22) . . . . .	5,300,000.00	5,300,000.00	5,300,000.00		
24 Excess of revenue over expenses (line 13 minus line 23) . . . . .	50,000.00	50,000.00	50,000.00		

**Part IV**

**Financial Data (Continued)**

**B. Balance Sheet (at the end of the period shown)**

Current tax year  
Date \_\_\_\_\_

**Assets**

1	Cash .....	1	
2	Accounts receivable, net .....	2	
3	Inventories .....	3	
4	Bonds and notes receivable (attach schedule) .....	4	
5	Corporate stocks (attach schedule) .....	5	
6	Mortgage loans (attach schedule) .....	6	
7	Other investments (attach schedule) .....	7	
8	Depreciable and depletable assets (attach schedule) .....	8	
9	Land .....	9	
10	Other assets (attach schedule) .....	10	
11	<b>Total assets</b> (add lines 1 through 10) .....	11	0

**Liabilities**

12	Accounts payable .....	12	
13	Contributions, gifts, grants, etc., payable .....	13	
14	Mortgages and notes payable (attach schedule) .....	14	
15	Other liabilities (attach schedule) .....	15	
16	<b>Total liabilities</b> (add lines 12 through 15) .....	16	

**Fund Balances or Net Assets**

17	Total fund balances or net assets .....	17	
18	<b>Total liabilities and fund balances or net assets</b> (add line 16 and line 17) .....	18	0

If there has been any substantial change in any aspect of the organization's financial activities since the end of the period shown above, check the box and attach a detailed explanation

The organization will receive no funds under the Pew grant until it has received a favorable determination letter from the IRS.

Strategies for the Global Environment  
 Application for Exemption, Form 1023  
 Schedule for Part IV, Line 22

	1998	1999	2000
Telephone	25,000	25,000	25,000
Equipment Purchase	30,000	30,000	30,000
Consultants	1,500,000	1,500,000	1,500,000
<b>Analytical Underpinnings</b>			
Economics	600,000	600,000	600,000
Fairness	120,000	120,000	120,000
Risks	330,000	330,000	330,000
<b>International Efforts</b>			
Developing Countries	250,000	250,000	250,000
Emissions Trading/ Clean Development	200,000	200,000	200,000
Printing/Publications	125,000	125,000	125,000
Postage and Shipping	25,000	25,000	25,000
Travel	120,000	120,000	120,000
Other			
Advertising	2,500,000	2,500,000	2,500,000
Public Relations Support	140,000	140,000	140,000
Administrative Fee (legal/accounting)	100,000	100,000	100,000
<b>TOTAL</b>	<b>4,565,000</b>	<b>4,565,000</b>	<b>4,565,000</b>

**Part IV**

**Financial Data (Continued)**

**B. Balance Sheet (at the end of the period shown)**

Current tax year  
Date \_\_\_\_\_

**Assets**

1	Cash .....	1	
2	Accounts receivable, net .....	2	
3	Inventories .....	3	
4	Bonds and notes receivable (attach schedule) .....	4	
5	Corporate stocks (attach schedule) .....	5	
6	Mortgage loans (attach schedule) .....	6	
7	Other investments (attach schedule) .....	7	
8	Depreciable and depletable assets (attach schedule) .....	8	
9	Land .....	9	
10	Other assets (attach schedule) .....	10	
11	<b>Total assets</b> (add lines 1 through 10) .....	11	0

**Liabilities**

12	Accounts payable .....	12	
13	Contributions, gifts, grants, etc., payable .....	13	
14	Mortgages and notes payable (attach schedule) .....	14	
15	Other liabilities (attach schedule) .....	15	
16	<b>Total liabilities</b> (add lines 12 through 15) .....	16	

**Fund Balances or Net Assets**

17	Total fund balances or net assets .....	17	
18	<b>Total liabilities and fund balances or net assets</b> (add line 16 and line 17) .....	18	0

If there has been any substantial change in any aspect of the organization's financial activities since the end of the period shown above, check the box and attach a detailed explanation

The organization will receive no funds under the Pew grant until it has received a favorable determination letter from the IRS.